



UNITED STATES AIR FORCE MEDICAL SERVICE CORPS Newsletter

FROM THE CORPS CHIEF BRIG GEN MICHAEL W. MILLER

Upcoming Events

- 24-27 Jan, MHS Conference, National Harbor, MD
- 28 Jan, Corps Director Retirement
- 17-19 Feb, MISS Conference, Orlando, FL
- 20-24 Feb, HIMSS Conference, Orlando, FL
- 21-24 Mar, ACHE, Chicago, IL
- 26-28 Apr, New Colonels Orientation, Southbridge, MA
- 2-7 May, IES Course, San Antonio, TX
- 16-19 May, Global Medical Readiness Symposium, Orlando, FL
- 13-17 Jun, DT/Sr MSC Council, Randolph AFB, TX
- 26-28 Jul, Medical Logistics Symposium, St. Paul, MN

To say it's been a busy and fast few months since my last newsletter article is an understatement. In September, we launched the 2010 MSC/4AX Appreciation Week with the great folks at Lajes. In October, I attended CAPSTONE; traveling to Afghanistan, Uzbekistan, Kazakhstan, Abu Dhabi, Dubai, and Iraq. What a thrill to visit our medics at Bagram! In November, I visited Patrick and MacDill on my way to the annual AAMA conference and also spoke to HSA class 11-A at Sheppard. Following my visit with the HSA students, Gen Wagner and I stole away for a quiet lunch in Wichita Falls (you can never get too much mentor time with this iconic and generous man). In December, I officiated Major Mia Sykes' retirement, had dinner with the Young Health Care Administrators here in DC, and was honored to meet Capt Jordan Lindeke's AE flight at Andrews to welcome her back from the AOR—sure glad you are doing well as you recover from your injuries, Jordan!

Amid all the travels and events, we also experienced the release of the CSB and Squadron CC match lists and announcement of MSC Colonel promotions. We celebrate with all our comrades who were promoted or matched to command—I am

proud of you and know you'll excel as you meet the new responsibilities that accompany these achievements.

The toughest part for me personally is saying goodbye to those retiring. We have several MSC Colonels who are stepping into that next phase of life after great sacrifice in service to our Nation. Over the past few months and in the next several months, we have said, or will say, farewell to: Colonels Mark Allen, Linnes Chester, Tom Delaney, Dave Doty, Bob Hamilton, Fred Hannan, Linda Hanson, John Korlaske, Lawra Lee, John Lopardi, Tim McCauley, Leslie Ness, Clara Nielsen, Rob Quinn, Hoosier Riggs, Lane Rogers, Mark White, Brian Witt, and Denise Lew. Words cannot express my gratitude to all of them for their friendship, wisdom, advice, service, and mentorship. Most have served as Senior MSC Council members, on the DT, and in very important leadership positions within the AFMS. Many have deployed and commanded at the Group level. All have set aside personal gain for the sake of the mission.

One departure that hits very close to home is the retirement of Colonel Denise Lew. Denise's positive impact on the Corps has been extremely significant and will be felt for many, many years into the future. Although I will try at the



Gen Miller serves as the Assistant Surgeon General, Strategic Medical Plans, Programs and Budget, Office of the Surgeon General, Arlington, VA.

retirement ceremony to capture her tremendous accomplishments in coherent sentences, you should all know how fortunate we have been to have her "directing" our Corps these past few years. Denise, you've been the perfect partner, and I'm so blessed to have served with you. I'll miss our almost daily interactions, base visits, celebrations, trips with Chief Wagner, and "Wingman" support during "Corps wars." Thank you for your wisdom, humor, dedicated service, and above all...your integrity. Farewell, our friend!

FROM THE CORPS DIRECTOR COL DENISE K. LEW



Col Lew serves as the Chief of the Medical Personnel and Data Management Division, Office of the Surgeon General, Arlington, VA

Hard to believe this is my last opportunity to write as the Corps Director in the MSC Newsletter. My retirement came as a bit of a surprise when the SERB results were released in October, and I truly appreciate the overwhelming level of support so many people have provided me as the word gradu-

ally got out. The Force Management initiatives implemented in FY 10-11 have caused a lot of pain for our Corps, but were necessary in order to try to get our end-strength under control. Six members of our MSC Senior Council are retiring earlier than planned, but we have a great group of up and coming senior leaders who are ready to step up to the plate. I have enjoyed every minute of my 26 year career as an Air Force MSC (well, maybe not EVERY minute but almost!), so it's sad to leave, but it's time to move on. Speaking of up and coming leaders, congratulations to all those who matched to squadron command under the new process, including our very own, Lt Col Gigi Simko, who will be heading off to jolly ol' England to take over the 48th Medical Support Squadron at RAF Lakenheath, United Kingdom. A big congrats also to our eight MSC colonels who got matched to group command opportunities...Col Michael Burke heading to 21 MDG at Peterson, Col Heather Carter heading to 59 MDSG at Lackland, Col Scott Guermontprez heading to 82 MDG at Sheppard, Col Bill Parker already in place at the 65 MDG at Lajes, Col Rob Rocco heading to 6 MDG at MacDill, Col Bruce Roehm heading to 341 MDG at Malmstrom, Col Bill Tyra heading to 379 MDG

at Al Udeid, and Col Troy Molnar taking over at the 1 SOMDG at Hurlburt Field. Congratulations to all those MSCs selected to start new developmental education opportunities in 2011, ranging from academic degree programs to in-house and Education With Industry fellowships. Finally, a huge congratulations to our twelve new Colonel selects, as they prepare to take on greater risks and broader responsibilities as senior members of our career field.

October brought another Development Team Meeting where the SGA, AES/DO, IAI, Capstone, and MSLP candidates were selected. We also had a successful 28th Annual Brigadier General Donald Wagner Scholarship Golf Tournament held on October 8, 2010, at Silverhorn Golf Club in San Antonio, Texas. Next, was the AFMS Senior Leadership Conference at Leesburg, VA and the Accession Board at AFPC, Randolph AFB, TX. As many of you know, we reviewed almost 200 packages for only 61 opportunities to be commissioned in 2011, so it was extremely competitive and we had to turn down a lot of outstanding applicants. As a result, we've got an exceptionally stellar group of new MSCs joining our ranks.

In November, Brig Gen Miller returned from Capstone and we visited Patrick and MacDill on our way to AAMA in Clearwater, FL. Maj Riggins and her team did a fine job of leading the Air Force breakout and coordinating a great dinner for over 100 active duty and retired MSC officers. Unfortunately, I missed the Association of Military Surgeons of the United States (AMSUS) in San Antonio, TX, which is one of the few opportunities I have each year in spending time with our total force colleagues in the guard and reserve. I spent my last active duty TDY where, ironically, I spent my first official TDY 26 years ago at Sheppard AFB, meeting the latest class of HSA students and having the honor of delivering the keynote address as guest speaker at the HSA graduation dining out.

In December, we held a Senior MSC Council by video teleconference and the Corps Office (specifically, Maj Kelly Lesnick) hosted the 2009 Young Health-

care Administrator MAJCOM winners in DC. I enjoyed spending some time with this great group of young leaders as they spent time familiarizing themselves with the headquarters offices, interacting with Air Staff senior leaders, and having the chance to tour several local attractions. I end with a few final comments about lessons I learned personally over the course of my career, and which I shared in my keynote address to the HSA graduation address in November:

1) Be passionate. I love doing what I do and I'm proud to be an MSC, so putting a lot of energy into my work, always being curious and asking a lot of questions, and thinking outside the box come naturally. In order to make an impression in this career field, this can't be just a job...you have to really care about patients and you have to dedicate yourself to making our healthcare system better.

2) Have courage. I came into the AF as a flaming introvert, and it took a lot of hard work to overcome my natural tendency to want to sit back and watch, and not say anything. Fortunately, I had a lot of great mentors who convinced me to come out of my shell, gain more confidence, and contribute what I had to offer. You cannot succeed in our profession if nobody notices you.

3) Build relationships. Knowledge and experience are obviously important for leaders, but relationships are critical. Treat others as they would want to be treated, with respect and understanding. It's no surprise that people do better when they are inspired and want to do something rather than being told to do it. It's also amazing how much a team can accomplish with a combination of different perspectives and a wide variety of inputs rather than based on the opinion of one person alone. Also, remember people are much more than just employees or resources, they are multi-dimensional with a lot more going on than their work life, so take care of each other and pay attention to mental and physical well-being. This is especially important now that we have so many people deploying in our current environment, and returning

“Corps Director” cont’d

with not only physical, but also mental wounds.

4) Take good care of yourself and your family. It’s not always easy to balance a demanding career with a family. Making sacrifices is inherent in a military career and necessary for success in standing out among a lot of exceptionally talented members of our profession. However, don’t forego the chance to take time off from time to time, and maintain close ties with your biological family, especially since they will be part of your life even after the military.

5) Pay it forward. I have had a lot of awesome mentors guide me along throughout my career, and it took me a while to realize as I got more senior that younger officers, enlisted members and even civilians

were looking at me as a role model. I didn’t really see myself as anything special, but it’s more about other people’s perceptions about what they consider a successful career and whether they can identify with you in terms of their own perceptions of themselves and their feeling that they can learn something from you. More importantly, you never know what effect you have on other people.

I’ve discovered over the years that taking the time to help someone along the way may not have seemed that big of a deal to me at the time, but years later, people have come back and told me how it was big deal for them.

So, I close in saying thanks to each and every one of you who made a difference in my life, and I hope I leave behind

something that made a difference to the military healthcare system, to the AFMS, to the MSC, and to those I’ve known and worked with over these wonderful 26 years. It’s been an honor and a pleasure to have served with so many awesome individuals, and it’s been a special privilege to have the opportunity to fill the role as your Corps Director. I know I will miss being on active duty and working so closely with so many wonderful people, but I’m confident that I will have a chance to continue to interacting with many of you, either on a personal or professional basis.

Blessings for the New Year, I hope everyone enjoyed a wonderful holiday season and I wish you all the best for 2011 and well into the future.

FROM THE ASSOCIATE CORPS DIRECTOR LT COL GIGI SIMKO

First off, I want to publicly thank Col Denise Lew, our Corps Director, for being a role model and mentor to many of us. I wish you could know all the work she has done behind the scenes to make our Corps as robust and relevant as it is today. She retires at the end of January, and I will miss her.

Congratulations to our DE and Colonel selects, as well as those who matched to squadron and group command--best wishes to you all.

Every quarter, HAF/AIP hosts a CFM Forum to which all AFSCs are invited. Unlike past meetings, the room was packed this time. Perhaps it was because everyone was interested in hearing whether there would be additional force management actions. Even with all the

actions taken, the AF is still projected to be over end strength by the end of FY12. And the goal is end strength, not just to being within a certain percentage of authorization. To paraphrase Mr. Park, AIPF, funding is not the issue; it’s about exercising discipline over manning. In FY11, our Corps has taken an accession cut and undergone a SERB. Both have ramifications that we will feel in the short and long term.

To take it to a personal level, I want to share the comments made by the Director of Force Management Policy (AIP), a general officer, who opened the session. “The finer nuances matter.” The context of her message was that with retention at a historical high, if you want to continue serving in the AF, you need to make

yourself competitive. Not only should you do your job well, you need to complete PME. I would also encourage you to apply for other DE opportunities such as AFIT, Fellowships and EWIs to further round out your experience and make your record stand out.

Please keep in your thoughts and prayers those who are currently deployed. The gravity of our mission certainly hit home in November when two of our very own medics were seriously injured by a suicide bomber in Gardez. Fortunately, a full recovery is expected for both.

I hope to see you at the Annual Awards Dinner and/or AF Day in Chicago in March. If you see me first, please feel free to stop by. Otherwise, I’m only a phone call or e-mail away...Gigi

RECENT OR UPCOMING MSC RETIREMENTS

THANK YOU FOR YOUR SERVICE · BEST WISHES FOR A SUCCESSFUL FUTURE

COL DAVID DOTY
COL LINDA HANSON
COL THOMAS MCCAULEY
LT COL LEWIS MARTIN
MAJ CHARLES DIBELLO

COL ROBERT HAMILTON
COL LAWRA LEE
COL BRIAN WITT
LT COL JAMES WHITTON
MAJ JOHN METCALF, JR

COL FRED HANNAN
COL DENISE LEW
LT COL ARMAND MARTIN
LT COL SCOTT ZUERLEIN
MAJ ANTHONY SHAVER

FROM THE EDITOR MAJ KELLY S. LESNICK, FELLOW, MSC FORCE STRUCTURE MGMT

I echo Lt Col Simko's sincere appreciation for the mentorship and leadership of Colonel Denise Lew. She is the master multi-tasker and even after several months here, I still don't know the secret to how she does it all. I have learned so much from you...thank you for your service and sacrifice! I will miss you. Things have been as busy as ever here at the Corps Office. In October, we had another Development Team Meeting where the SGA, AES/DO, IAI, Capstone, MSLP, and SOS candidates were selected. The General Wagner Golf

Tourney held on 8 October was a total success (read more on page 5). Then, we were off to the AFMS Senior Leadership Conference at Leesburg, VA and the Accession Board at AFPC, Randolph AFB, TX...I'm not sure I would have made the cut! The packages were extremely competitive. In November, we visited Patrick and MacDill on our way to AAMA in Clearwater, FL. Col Lew went to the HSA graduation without me (she was afraid I would cry) not only to attend but as the guest speaker.

In December, we hosted the Young Healthcare Administrators Focus Group. The 2009 award winners gathered in DC from around the world for tours of the White House, Pentagon, and State Department, briefings from our senior leadership, fellowship with our NCR colleagues, and Ray's Hell Burgers. Congratulations to our Colonel and DE selects, along with those who matched to group and squadron command. Thank you to all who contributed to this newsletter. V/R, Kelly

THE AF/SG COMMANDER'S ACTION GROUP (CAG)

COL DOUGLAS "QUILLDOG" ANDERSON & LT COL GUY "MAJIK" MAJKOWSKI

The Commander's Action Group (CAG) serves as the AF/SG's Strategic Communication Cell. Strategic communication is the ongoing proactive process of informing, inspiring, and appropriately influencing key audiences by synchronizing and integrating communication efforts to deliver truthful, credible, accurate, and timely information. In order to facilitate strategic communication across the AFMS, we have a three-fold mission: (1) Inform and Inspire, (2) Accelerate Transformation, and (3) Help Others Succeed. Under "Inform and Inspire," we develop concepts, create innovative messages, and capture the vision of the SG/DSG through words, pictures, and images and use them to build the SG/DSG's speeches, briefings, and presentations. All of the speeches and presentations are posted on the CAG website (.pptx and .pdf format) for your convenience. The CAG also maintains and posts the AFMS 101 presentation (designed as an Introduction to the AFMS) and the AFMS Snapshot (one-stop shopping for AFMS-wide statistics). Our second mission is "Accelerate Transformation." We collaborate with organizations across the DoD, MHS, AFMS, and civilian sector to leverage our resources and share information. We maintain an on-line library of current strategic

planning documents to include the Medical Futures Support Plan, the MPPG, and the Leesburg Survey Results 2009, as well as externally generated documents to include the AF Posture Statement, MHS Stakeholder's Report, and QDR. We provide SG conference planning support (agenda development, posters, & programs), meeting facilitation services (e.g. AFMOA Re-look, communication planning coordination), and conduct special studies (e.g. Strategic Management). Lastly, the CAG is in the process of expanding our modes of communication through internet-based communication tools.

We have launched the AFMS Facebook page (<http://www.facebook.com/AirForceMedicalService>) and will soon be integrating a system-wide Facebook network of our MTFs. If you are interested in venturing into the world of social media, check out Chapter 6 of the Strategic Communication Playbook on our website; it's an entire chapter on how you can leverage the power of social media in your organization.



Our third mission area is "Helping Others Succeed." We understand the fierce pace and challenges associated with sifting through the volumes of information...that's why we put it at your fingertips! We have consolidated useful resources, references, and toolkits to help you improve your communication efforts at any level. Whether you need to write a speech, create a presentation with the approved AFMS logo/template, or you're looking for "how to" guides on social media, crisis response, or media interviews; we've got you covered. Our Strategic Communication Playbook also includes pre-built strategic communication plans on various topics that you can adapt for your local purposes. Do you have an upcoming promotion or retirement ceremony? We have also developed a self-help graphics link with sharp customizable programs, documents, and business cards.

Visit the CAG website at <http://kx.afms.mil/sgcag> and subscribe to have the latest updates pushed right to your inbox. The CAG is continually seeking feedback and striving to provide the best possible product for their customers! If you have questions or comments, please call DSN 425-7201 or 7240.

BRIGADIER GENERAL (RET) DONALD B. WAGNER PERPETUAL SCHOLARSHIP GOLF TOURNAMENT

CAPT NEVA VANDERSCHAEGEN



1st Place: Brig Gen(r) Wagner, Col(r) Cadenhead, Col(r) Rohrbourgh, Col(r) Acker
2nd Place: Mr. Vanderschaegen, TSgt Boerner, Maj(r) Campbell, CW4(r) Springer
3rd Place: MSgt(r) Doran, Mr. Clark, Mr. McCormick, Mr. Worth
Longest Drive (male): A1C Zach Williams
Longest Drive (female): Mrs. Takao
Closest to Pin: Maj Hughes

The 28th annual Brigadier General Donald Wagner Scholarship Golf Tournament was held on October 8, 2010, at Silverhorn Golf Club in San Antonio, Texas. The Brigadier General Donald B. Wagner, USAF, MSC Perpetual Scholarship Fund was chartered in Texas in 1982, as a non-profit corporation in honor of the general's contributions. It was formed exclusively for charitable and educational purposes, including formulating and directing efforts to obtain and furnish three \$1,500 educational scholarship grants to children of United States Air Force Medical Service Corps officers in graduate or undergraduate programs specializing in health care management. Due to overwhelming interest, we had to put registrants on a waiting list but were able to accommodate 140 players. Five hours of grueling play earned the following accolades:



This year's event attracted 12 sponsors and multiple donations to include two-time Premier Sponsor, Lockheed Martin! It was organized by AFMOA MSCs with Captain Neva Vanderschaegen taking the lead. Brigadier General Wagner and the Scholarship committee would like to thank all the players and our generous sponsors and donors for their great efforts in raising \$10,500 for this year's fund.

PREMIER SPONSOR

- Lockheed Martin

GOLD SPONSOR

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- Humana

BRONZE SPONSOR

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- Buffalo Wild Wings
- Transition Networks
- Chenega Global Services



BRAC MANDATED MOVE TO FORT SAM HOUSTON

Editor's Note: This article was submitted for the Fall 2010 Newsletter. Due to spacing issues, it was not published at that time. Some of the environment and faces have changed but it's a great article. I apologize for the delay in publishing.

The Beginning of the Medical Education Training Campus (METC)
Lt Col Kevin Franke

Over the last two years as the 882d Training Support Squadron Commander I have had the opportunity to serve with some incredible MSCs working issues that seldom present themselves except once every 25 years. The intent of this article is to share with the Corps the changes which have occurred since 2005 and highlight the leadership of the MSCs who are making this happen. To give perspective to what has been accomplished, try to think about moving your MTF from your base to an Army or Navy installation integrating into a joint medical facility at the same time you are still supporting patient care without interruption. In addition to the physical move, the 882d Training Group is also integrating academic standards from the other Services while maintaining the CCAF education standards.

BRAC Lead
Maj Laura Strater

In 2005, the Base Closure and Realignment Commission (BRAC) mandated the collocation of all "medical basic and specialty enlisted training to Fort

Sam Houston, Texas, with the potential of transitioning to a joint training effort by September 2011. This will result in reduced infrastructure and excess system capacity, while capitalizing on the synergy of the collocation of similar training conducted by each of the three Services. In addition, the development of a joint training center will result in standardized training for medical enlisted specialties enhancing interoperability and joint deployability."

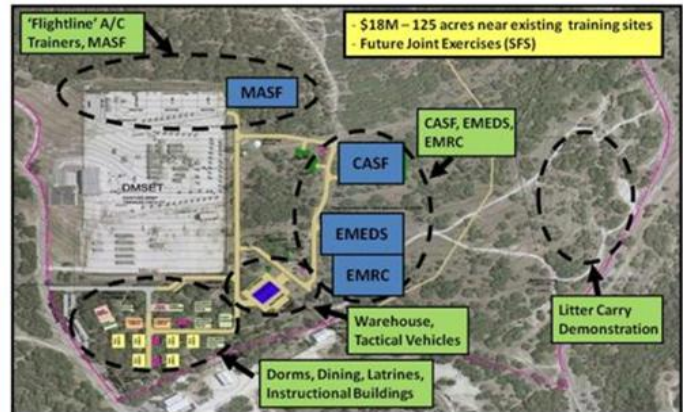
In 2005, the 882 TRG was challenged with meeting the requirements of BRAC Law which included establishing the "way ahead" process teams covering facilities, academic development, resources, logistics, manpower, marketing, technology, and operating a transition operation center. The challenge was unique: move all of the enlisted courses to Fort Sam Houston with zero interruption to training over 48 months to an Army Garrison with limited base operating support and incorporate the new academic tri-service curriculum with 14 construction projects underway. Additionally, transition 50 acre MEDRED site with courses (CASF, EMEDS, EMRC, AECOT), C-130, 767 and CRAF trainers, staff, and 32 flatbeds of equipment to Camp Bullis in May 2010. Next, lay out a plan for a Sheppard Detachment (SHEPDET) for the advanced officer and nursing courses that

were not a part of the move (MSCs—will still be trained at Sheppard). Lastly, develop a phased transition of 40-buildings remaining at Sheppard to return to the base which includes supporting many walk-throughs for possible new training wing missions and making great friends with DRMO to prepare for the closure. The transition kicked off in 2006 with Col "Chip" Terry and Major Amy Woosley dual-hatting responsibilities as a squadron commander and the BMET course director. Both of them were TDY many times to San Antonio in the months to follow engaging in FSH facility development to ensure our 404 staff/instructors were allocated proper square footage while competing for resources with the Army and Navy. Soon, Col "Chip" Terry was headed to DC and replaced by Lt Col Kevin Franke in 2008. Major Amy Woosley had an addition to the family in 2009—twins and I replaced her as the BRAC Lead. Amy returned to work in time to head the MEDRED movement to Camp Bullis and pass the baton to Major John Lane (Camp Bullis Flight Commander). The "Medical Education and Training Campus" or METC will be the largest consolidation of Service training in the history of DoD. The average daily student load will be 7,800 tri-service students with over 100 courses being taught and annual throughput totaling over 49,000 trainees.

METC CAMPUS LAYOUT



Medical Readiness Camp Bullis



“BRAC” cont’d

Logistic/Readiness Flight
 “Air Force Logistics Shop—
 Recognized as Tri-Service Benchmark”
 Capt Ramon Daugherty



Putting the 882 TRSS Medical Logistics and 882 TRSS Medical Readiness flights’ METC move mission into words is a difficult task, but I will make

an attempt. First, my loggies and BMETs form an outstanding crew, capable of confronting any task (even one as daunting as getting a new commander). I assumed command of this flight between a rock and a hard place; the rock being moments before a UCI and the hard place full contract development. In addition, we had to pick vendors and execute. Regardless of the circumstances, this outstanding flight covered the gaps and accomplished the mission without skipping a beat. If they were musicians, they’d be on Broadway. The METC move is planned for an 18 month timeframe with approximately 94 trucks carrying 1.2M tons of medical equipment and durable goods with estimated worth of \$28M.

So, how does one accomplish such an insurmountable task? The word that we seem to encounter continuously is “flexible.” The planning at Sheppard AFB has to match and be *flexible* with the planning and timing of METC stand-up. “Be flexible” we remind ourselves over and over again. How do you find a moving company that is as flexible as we are without getting charged for downtime? Additionally, that company must deliver goods on certain days, which changes when buildings aren’t ready. As if that weren’t complex enough, the courses MUST start on a firm date. Be flexible, we say again. Now mix in Army trucks with ours and force them to operate on one loading

dock for each of the two main buildings? My answer to this question is luck, a great circle of MSCs who volunteered to be on the vendor selection committee, and of course, flexibility. As of mid May, 30 truckloads have been delivered to Camp Bullis with 60 more planned for Fort Sam Houston to go!

Next up is my readiness folks. Think of managing personnel between two bases with three base servicing MPFs. This thought should include, but not be limited to the following: short notice taskings for deployment, training that has to be accomplished & tracked while one is house hunting, squadron POCs leaving/changing constantly for wing required programs left and right, unannounced orders hitting support personnel due to their status shifting to detachment at Sheppard AFB, completing all the required reporting – SORTS/ ARTS etc., out-processing at home station and in-processing at the new station without correct PASCODES. Regardless of these varying mission requirements, nothing seems to phase my guys! Instead of brooding about the complexity of our mission, we just go and Get Her Done!

Being a brand new MSC, this is definitely one of the coolest assignments and responsibilities one could wish to have. I move the 882 TRG to METC and keep both areas ready for our missions simultaneously. I affect personnel that span the entire breadth of Texas all here from Sheppard AFB.

Resources/Manpower/Current Facilities
 “4 months on the job—I got an assignment”

Capt Jake Jacobs



The Resources Flight, 882 TRSS, 882 TRG, 82 TRW, Sheppard AFB, TX has a truly dynamic staff responsible for all resource management activities. It develops,

coordinates, and provides policy and assistance to all training campus activities and provides professional guidance and advice on appropriated fund matters to the squadron commander and staff. It ensures a balanced and executable program, establishing and implementing resource management policies and programs. They also oversee an integrated financial management process within the 882d Training Group. Their vision has steered a 900 million dollar Base Re-alignment and Closure (BRAC) military construction project, developing a 156 course drawdown plan, securing a Medical Education and Training Campus (METC) for over 1200 airmen in training. During the planning process for this training environment, the 882d TRSS Resources Flight also took part in a 3.4 million dollar sustainment military construction project revamping 95 student classrooms in building 1900 over a four year period without training interruption. The 882d Resources Flight is a prime example of invaluable support for training the world’s greatest medics.

We refer to ourselves as “tours r’ us” as we prepare BBPs, E-SSS, PowerPoints for potential new missions at Sheppard. My last job as group exec officer paid back great dividends in knowing the coordination process for the facility portion. Next, the budget analyst accepted another position—I can’t say I blame her since we are BRAC but within 2-weeks I became the budget analyst. All was moving forward as I was attending the RMO CFAT (great course by the way) and ready to take on the base comptroller, working issues with METC generated BOS invoices and how would the money transfer to the Army Garrison. Next, came a surprise—I got orders to OSAN for August 2010. Our new budget analyst was hired for the Air Force component at FSH and even though our OBAN will not be ready until October 2010 at FSH—I am sure we will find a solution on managing the dual missions at Sheppard and FSH as we transition.

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MSCs IN ACTION

CAPT DANIEL COLEMAN COORDINATES [IRAQI KID’S DAY](#)

TRIBUTE TO MSC WOUNDED WARRIORS

CAPT JORDAN LINDEKE



Captain Jordan Lindeke was deployed while assigned to the 78 MDSS, Robins GA as TOPA Flight Commander. While deployed, she was a member of a Medical Embedded Transition Team, assigned as the Medical Logistics and Administration Mentor at Paktia Regional Military Hospital, FOB Lightning, Gardez, Afghanistan. On 5 December, Captain Lindeke was a victim of a suicide bombing at the bazaar near the FOB, and was awarded the Purple Heart and the AF Combat Action Medal. We wish you a speedy recovery, Jordan!

DoD GLOBAL ADDRESS LISTING

[HTTPS://DOD411.CHAMB.DISA.MIL/](https://dod411.chamb.disa.mil/)

“BRAC” cont’d from page 7

Information Systems
Maj Tanya Balyeat



Sheppard AFB—Wichita Falls, TX—why would anyone want to be assigned there? When the opportunity presented itself, I reluctantly agreed to

take on the role of CIO for the Sheppard Medical Schoolhouse. Now you have to understand, I can run applications, but that technical stuff—forget it! Fortunately I have a great team and during this time of transition and closure, they continue to shine. This has been a challenging, yet very rewarding assignment.

BRAC combined tri-service enlisted medical training onto one campus—Medical Education and Training Campus (METC). The Medical Information Services Flight has, and continues to play a major role. We coordinated on the requirements for the new campus as well as those for the SHEPDET, the officer courses staying at Sheppard AFB. We identified more than 3 million IM/IT course requirements, validated IT procurement totaling \$42M for 16 buildings, and coordinated transfer of existing information technology

equipment (ITE) to METC. We are providing support for possible new mission requirements for Sheppard. By identifying excess ITE and earmarking it for these missions the cost savings to date is \$676.9K. The Plans and Programs Element, in coordination with the Comm Sq and Technology Operations, are re-locating additional excess ITE to other Sheppard training squadrons. During this time we have continued to maintain the teaching platform at the Sheppard Schoolhouse. The Operations Element keeps our PCs patched and on the network while working the transfer of our data to METC. We have sustained the mission of the only AF Medical Instructional Technology Unit (ITU). We sailed through a UCI, receiving an “Excellent” for the flight and were recognized as AETC’s ’09 Medical Information Services Team of the Year. Mission at Sheppard AFB: 882 TRG/CSS is the liaison between the MPS/FSS and the members of the group.

CSS Stand-up at Fort Sam Houston
“What? I’m PCSing as the CSS lead!”
TSgt Jane Wild



We have access to MilPDS, PRDA, TMTS, Leaveweb and VMPPF/out-processing to

assist members with everything from updating their personnel record to, approving their leave, to assisting them with out-processing the base.

TSgt Wild and A1C David report to Ft. Sam Houston in July to begin setting up the Commander’s Support Staff (CSS). TSgt Wild has been working with the Personnel Transition Team Lead at Ft Sam in setting up the Electronic Personnel Information File (PIF) drive and other programs. The biggest challenge is the uncertainty of what kind of access we will have, meaning Military Personnel Data System (MilPDS) versus Base Level Service Delivery Module (BLSDM). Without MilPDS the CSS will “not” be able to directly update a member’s personnel record and we will have to rely on our MPS/FSS to do that for us. This limitation will affect programs such as: Classifications, SEIs, Evaluations, Decorations, In-processing and Promotions, just to name a few. BLSDM will help the CSS and Squadrons keep an eye on decorations and annual evaluations but again will not update the member’s record. Compounded by the fact the new 502 ABW is not stood up yet and we have to work between Randolph and Lackland AFBs. There will be a big learning curve for everyone involved in the CSS move but we will all work together to overcome the challenges we face.

...continued on page 9

“BRAC” cont’d from page 8

**SHEPDET: Sheppard Detachment
“Current and Future Home of HSA/
Advanced Nursing Courses”
Lt Col Dawn Rowe**



While the enlisted courses are moving, many of the officer courses, such as HSA, MSC orientations, Medical Readiness Management Course, GPM as well as numerous nursing courses, will remain at Sheppard. So how will these programs be managed without the support we are used to having in our current training group? That’s an issue with which we are wrestling. The new organization at Sheppard will be a Detachment, affectionately called “SHEPDET” to support these courses. The Det CC will be a Lt Col, corps neutral position, with a few support staff for the 30 or so staff and instructors in the detachment. One of our upcoming challenges will be to develop and get signed the host tenant support agreement to ensure these courses continue to have the necessary support (supplies, systems, etc.) that we need to execute top-notch training. Another ramification of “SHEPDET” is the desire to

collocate the various courses into one building; as opposed to the multiple locations where they are now being taught. Doing so means the end of a long standing tradition of the HSA building. The building itself will likely eventually be demolished to meet the goal of reducing the building foot prints AF wide. We do not expect to move out of our long-standing home until late 2011 or 2012 but we already dread this necessary move. Rest assured, after months of hard work, the building space we have been allocated for the SHEPDET is newer (less heating/air conditioning problems) and more meets our needs for classrooms and offices. I know many of you read the MSC strategic plan and noted goal 3.3 is “Identify optimal HSA future location (post-Defense Base Closure and Realignment Commission (BRAC)) with emphasis on instructor recruitment and external training opportunities. (OPR: AETC/SGA)” As our parent organization, our 4A counterparts and most of the AFMS’s SMEs will be in San Antonio, that is one place we are actively targeting for a potential move. It certainly would make travel easier for students as well, however, space is at a premium and the lack of billeting combined with higher per diem rates means a bill should we move there. We are actively seeking space and funding to move the MSC courses to San Antonio, and, maybe instead of mov-

ing in to a new building on Sheppard, we’ll be moving to another base instead. Stay tuned.

*Editor’s Note: HSA has since been approved to move to METC; see Maj Martin’s article on page 14.

Conclusion

Lt Col Kevin Franke

I hope this has provided another perspective of how amazing and effective our Corps is in supporting the AFMS. Over the last two years, our Lts/Capts have gone toe to toe with other Service Colonels and counterparts ensuring the AFMS is postured for success. Our efforts in identifying problems and developing solutions has been recognized by the BRAC lead and senior leadership at the Flag Officer Steering Committee (FOSC) and Site Activation Task Force (SATAF) meetings. In closing, I’d also like to recognize Col Herbert Scott 882 TRG/CD for leading the TRG Advon team at Fort Sam Houston as he has been on the ground since August 2009 leading the fight in establishing our new unit as part of integrated training campus. Lt Col Mohatt, as the 882 TRSS incoming commander will have additional challenges, but with a new contingent of MSCs at Fort Sam Houston and Camp Bullis he’ll continue the mission.



COL LEW’S RETIREMENT CEREMONY

28 JANUARY AT 0900, WOMEN IN MILITARY SERVICE MEMORIAL, ARLINGTON, VA

COL LEW’S DINNER

27 JANUARY AT 1830, UNION STREET PUBLIC HOUSE, ALEXANDRIA, VA



LIFELONG LEARNING PART III OF III

COL RACHEL H. LEFEBVRE

I received 35 highly recommended books so as not to overwhelm, this article was published in a three part series. My sincere appreciation to each of the submitters for their time, effort, and due diligence! If you have a special book or study to recommend, send to rachel.lefebvre@us.af.mil. Include the following information: title, author, a brief synopsis, and why you believe it's well worth the read. Enjoy!

LEADERSHIP

The Killer Angels by Michael Shaara
Submitted by Maj Tom Lesnick
Shaara was awarded the Pulitzer Prize for Fiction in 1975 and this book is widely considered the finest portrayal of the Battle of Gettysburg on record. "The best book on Leadership I've ever read, especially the account of Chamberlain's defense of Little Round Top."

The Gamble by Thomas E. Ricks.
Submitted by Capt Brian Caruthers
Leadership in the face of adversity. "This may be a controversial choice because Mr. Ricks was very anti-Iraq

"THIS MAY BE A CONTROVERSIAL CHOICE BECAUSE MR. RICKS WAS VERY ANTI-IRAQ WAR. . ."

war but this book is about how a few unconventional thinkers truly changed the Iraq strategy, allowing us to get where we are today. There is so much leadership in this book, it's amazing. It's all about standing up for what is right even when the whole military is moving in a different direction."

Lincoln on Leadership by Donald T. Phillips. Submitted by CMSgt Angela Cassel & Col David Hocking
"Phillips' in-depth look at possibly our greatest president, revealing strategies, albeit over 100 years old, it is still prudent today. Using a historical background venue, the author shrewdly draws down-to-earth insight on build-

ing strong alliances with people, the importance of character, how to lead by being led, mastering the art of communicating, and how to truly influence people! A must read for leaders of any and all ranks!

Jonathon Livingston Seagull - A Story

by Richard Bach

Submitted by Col David L. Doty

This fable is about a seagull learning about life and a homily about self-perfection. It focuses on looking beyond materialism and focusing on the upper limits of our possibilities. "I think it was perhaps the most influential of all books I've read (non-religious) in building my gestalt of what is possible, and what matters. It may not be for everybody, but when I was young, this one focused me a little higher, and still does today."

WARFARE

The Kite Runner by Khaled Hosseini

Submitted by Col Chuck Potter.

"A great book to help understand the Afghan people, written by an Afghan. The author uses his childhood and influences during the Russian occupation and then the rise of the bad guys. A history lesson viewed through the eyes of two boys as they grow up in that hostile environment, one rich and one poor, set in Kabul...very insightful."

The Middle East, 9th Edition,

Congressional Quarterly

Submitted by Col Amir Adolphe Edward
Superb document that provides country profiles for a quick reference and a bibliography to guide further reading.

On War by Carl Von Clausewitz

Submitted by Maj Tom Lesnick

A book on war that offers timeless (published posthumously by Clausewitz' wife in 1832) military strategies, while weaving in economics, politics, and social issues for consideration.

The Wild Blue: The Men and Boys who Flew the B-24s Over Germany

by Stephen Ambrose

Submitted by Capt Brian Caruthers

"A superb book on military history, leadership, and early air Force history."

America's Foreign Policy in a Changing World by Hartmann and Wendzel

Submitted by Col Amir Adolphe Edward
"This is a must read! It helps you walk through the other side of our global engagement-national policy executed by the State Department...you will find this of value as our deployments get us closer to our Interagency counterparts and it will help you be ready."

OPERATIONAL

Judgment in Administration

by Ray E. Brown

Submitted by Col(ret) Stephen Meigs, Former Medical Service Corps Chief.

"This book is one of my all time favorites. It was given to me by the Corps Chief when I graduated from HSA, Col Don Good. I found this book extremely useful through the years, especially when I was assigned as an administrator. Though slightly dated (1982), the lessons are very relevant in today's operations."

Real Leaders Don't Do PowerPoint

By Chris Witt

Submitted by Col Doug Anderson.

You are the message! Tips on how to personalize your presentations and make your ideas stick.

If Disney Ran Your Hospital by Fred Lee

Submitted by Col Chuck Potter

"Quick read about the Disney way of running things and how they motivate their 'cast members' to do all they can to satisfy the customer during their experience.

Place the concept into the healthcare setting...Compliance, Willpower, Imagination, and Habit. They really key in on imagination, of course, that is the Disney way."

Mao's China, A Nation in Transition

by Ram K. Vepa

Submitted by Col Amir Adolphe Edward
The author provides an in depth analysis of a country few knew much about in the past. Now that we are dancing with the Chinese and since our economy is so closely tied, it is important for us to know the 'real' China. Vepa presents China's strengths and weaknesses providing the reader valuable information, so that we can deal with China and her issues from a position of knowledge.

OP-ED: A NEW DAWN IN HEALTHCARE “WILL THE FUTURE OF HEALTHCARE BE IMPERFECT?”

COLONEL AMIR ADOLPHE EDWARD

Viewpoints expressed by the author of this article are solely that of the author's and do not reflect the opinion of the Corps Office

Recently there has been a lot of discussion on what happens now that the Healthcare reform bill has passed? What changes will occur and how does it impact our system and other systems? The bigger question may be what is going on with the healthcare system as an industry? So let's talk about some concepts and quickly so we can begin to explore the answers. You know that nothing is as easy or as obvious as you think they may be in our industry. The healthcare industry has enjoyed an envious growth of 5-10% that would have been celebrated if we were GM or FORD but we are not and that industry growth will not result in a better America. As you read this article you may have heard about the move to health and wellness and realize that we have been talking about this movement since the 1960s but change is slow and movement is slow.

I have argued that healthcare reform should occur at three levels. The provider/patient levels and at the system levels as well as the governance levels. But who is working with physicians on changing their big difference in practice patterns? Who is asking patients if they do comply with doctors orders or change the life style choices? Reform is needed there as well. The systems reform examples include 18,000 disease-centric codes and our entire payment structure for the system is financed by those codes but few exist for wellness

and health and the question here is that a system designed as such is destined to fail us.

The ethical question that always arises is whether or not the system has responsibility for the patient and to what extent? In the Air Force we have weight standards and fitness standards that help us. We also have FREE programs available throughout the AF communities whether they are medical or line to help as well. We are able to offer these services to our families but cannot enforce any of the same standards we have for ourselves on our dependents. We care for our families and offer services like diabetes testing, cholesterol checks, and many, many more.

From local to global, all changes will be seen at our facilities so we need to look at the bigger picture as well. Globally healthcare spending will rise by 3% with pharmaceutical sales expanding nearly twice as fast. The World Health Organization (WHO) will make drug-resistant superbugs the theme for the WHO day on April 7, 2011. Inappropriate use of antibiotics in both humans and livestock encourages bacteria to develop resistance to once-effective drugs, reviving the spread of diseases like meningitis. Do any of those trends affect your facility? If so are you ready?

We have been successful in our nation for pushing incrementalization as a vehicle for the reform that the system has needed. Every time we recommend major over-

hauling of the system it is met with tough obstacles by all parties to include hospital systems, associations of all sorts, and of course, in Congress or any other committee yet we attempt it always. Then we go back and make small changes and celebrate the success of those changes and move on. So will the future hold more incremental changes? Will we be able to afford them? You know the answer is no on affordability as projections from OMB continue to rise on the overall costs, so what can be done? What can you propose we can affect? What is your plan? We have been attempting large scale changes to the military healthcare system for years starting in 1949 (some argue since 1947) and RAND and others have done many studies to look at that large massive change that has ailed us for years.....could you have the answer?

True, we can wait for the Air Force SG to drive a new change or process modification but what can you do? What can you encourage him to look into? What is up your bag of tricks that should be implemented across the MHS, not just AFMS? I encourage all of you to have an open dialogue with your MTF leadership team and share your ideas.....ask them to send on to your MAJCOMs or to HQ through your chain of command those ideas that make sense. Let's all play an active role in healthcare reform so we are not surprised with the answer to the question we started asking ourselves in this short piece. We need you, we need your ideas.

BOARD CERTIFICATION NEWS

LT COL TOM GREENLEE

For MSCs interested in board certification through the International Association of Emergency Managers (IAEM), I am the Vice Chair of the Global Certified Emergency Management (CEM) Commission and was recently elected to be the 2011 Chair of the Global CEM Commission.

I will be glad to assist any MSC with questions on certification and can be reached at norman.greenlee@hickam.af.mil The Certified Emergency Manager® Program is served by a CEM® Commission composed of emergency management professionals including representatives from allied fields, education, the military and private industry.

The CEM® Commission is appointed by the IAEM Board of Directors to provide oversight to and administer the CEM® program. All CEM® Commissioners are volunteers and serve equally with one Commission vote, serving one three-year term. The IAEM website can be accessed at: <http://www.iaem.com/certification/generalinfo/intro.htm>

CONGRATULATIONS TO OUR NEW SQ CCs

BUCKNER, JASON	GIMLICH, DOUGLAS	LEE ZERKEL, ZOYA
CARINO, MELANIE	GINNITY, JOHN	MALLOY, WILLIAM
CHRISTOPHER, BOBBY	GORMONT, KARA	SCHLEVENSKY, DAVID
CUNNINGHAM, TERENCE	HARRIS, ROBERT	SEELEY, KEVIN
DAY, JACKIE	HARVEY, JERRY	SIMKO, GIGI
EITUTIS, JASON	HELBER, EYVN	SMITH, JAMES
EPLING, BRENT	HIGLEY, KEITH	SMYTH, VITO
ESTRIDGE, CHRISTOPHER	JENKINS, FREDDIE	VAUGHN, CHRISTOPHER
FECKE, WILLIAM	KEYES, CRAIG	WEAST, BRADLEY
FOWLER, PATRICIA	LAGROU, EDWARD	WYRICK, BRIAN
GARBOWSKI, MARY	LAMBERT, RANDALL	

CONGRATULATIONS TO OUR DE SELECTS

<u>SDE</u>	BROWN-GRAYSON, PAMALA	LEONHARDT, ELIZABETH
LEE, DANIEL	CARUTHERS, BRIAN	MADISON, TIFFANY
VANDEWALLE, STEVEN	DEATER, TIMOTHY	MARSHALL, SEAN
WILLINGHAM, PAUL	DESROCHERS, MICHELLE	MCKENNA, LEE
<u>IDE</u>	EVANS, WADE	MILLER, RAYMOND
COLEMAN, GREGORY	GABEL, RYAN	NAYLOR, KATHY
HARDMAN, ALAN	GARRETT, JULIE	OGREN, CHRISTOPHER
MILLMAN, ALEXANDER	GRADIZ, EMIRZA	PENDEL, JONATHAN
PALMER, RICHARD (AF-LEGI)	GREEN, NATHAN	PLAISANCE, NOAH
TATUM, DAVID (AFIP-DC)	GUERRERO, LINDA	RITTBERG, MARC
<u>FELLOWSHIP/EWI</u>	HERNANDEZ, INNA	ROMAN, TODD
ALANIZ, MARIANNE	HERNANDEZ, LIANA	ROUNTREE, MELISSA
ALLEN, ROBERT	HOSKINS, SEAN	SMALLWOOD, PAMELA
BARRIENTOS, ROBERT	IVALL, RANDALL	THERIAULT, JENNIFER
BRASWELL, JEREMY	JERNIGAN, BRYAN	ULRICH, JAMES
BROWN, TONYA	JOSEPH, CHRISTOPHER	VINCENT, RAYNOLD
	KERSTEN, MICHAEL	WHITSON, CHAD



CONGRATULATIONS TO OUR COLONEL SELECTS



DIETZ, MICHAEL	KLEIN, KELLY
ERICKSON, BRENT	MCNULTY, DANIEL
GOODALE, BONNIE	MOUNTS, STEPHEN
GRANTHAM, FREDERICK	NELSON, CATHERINE
GREENLEE, NORMAN	PIETRYKOWSKI, SUSAN
JOHNSON, DAVID	WILDER, DOREEN

CONGRATULATIONS TO OUR NEW GP CCs

BURKE, MICHAEL	PARKER, WILLIAM
CARTER, HEATHER	ROCCO, ROBERT
GUERMONPREZ, SCOTT	ROEHM, BRUCE
MOLNAR, TROY	TYRA, WILLIAM

SPREADING THE LOVE OF LANGUAGE

SSGT HEATHER STANTON, CJTF-HOA PUBLIC AFFAIRS OFFICE



101108-F-0922S-094 Burundi – U.S. Air Force Captain Sylvia Kim, demonstrates how to splint a broken leg to members of the Burundian National Defense Force during a Tactical Combat Casualty Care course in Burundi. Captain Kim is fluent in French, an official language for Burundians, making it easier to communicate with the class. (U.S. Air Force photo/Staff Sgt. Heather Stanton)

CAMP LEMONNIER, Djibouti – An officer on Camp Lemonnier uses a special skill to communicate with local Djiboutians as well as international partners throughout Eastern Africa. U.S. Air Force Captain Sylvia Kim speaks fluent French, one of the official languages of Djibouti and a dominant language throughout the African continent. Realizing her skill could benefit Combined Joint Task Force-Horn of Africa, Kim volunteered for her current position as medical planner for the Joint Operations Directorate with CJTF-HOA.

“The knowledge of the language has been essential (while deployed to CJTF-HOA),” Kim said. “French and Arabic are the official languages in Djibouti, French being the operational language. It’s been essential in communicating and networking with the local Djiboutians and the camp staff and also imperative with correspondence with

the Djiboutian government.”

Kim accomplishes much of the official correspondence translation for the task force commander as well as translating presentations.

Not only does Kim use her talent at work, she also shares her knowledge as a basic French language course instructor on Camp Lemonnier in her free time.

“Captain Kim is well organized, inspirational and a patient teacher,” said U.S. Navy Lieutenant Kittima Boonsirisermsook, camp dental officer and one of Kim’s French students. “Most of us (students) had hardly ever spoken a word of French before our first class. We were given a lot of class material, a lot of instruction, repetition and practice.”

During the course, Kim talked of her time in France, which helped motivate the students, according to Boonsirisermsook.

She also encouraged the students to talk with Djiboutians on base to brighten their day and show interest in local culture.

A Los Angeles native, she began speaking French at a young age because it was a school requirement to learn a foreign language. But it was by choice that she continued to learn the language, eventually double majoring in philosophy and the French language while at the University of California Los Angeles and spending her senior year studying abroad at the prestigious Sorbonne University in Paris. Kim joined the Air Force in December 2005 after working eight years in the international affairs arena because of her love of travel and the numerous overseas opportunities the service offered.

“Apart from my year in France, I’ve worked in Hungary, Slovakia, Morocco and Yemen and language has been im-

perative in each foreign country and I’m happy to learn, share my knowledge, and build lasting partnerships and relationships,” she said. “In my previous positions, I found that language was the key to furthering partnerships and getting somewhere with my official duties.”

During her Air Force career, Kim has been stationed in the Washington, D.C. area at both Bolling and Andrews Air Force bases. She then spent a year at Osan Air Base, Republic of Korea, and is currently stationed in Geilenkirchen, Germany.

While in Korea, Kim used another language skill set to do her job as the TRICARE operations and patient administration flight commander.

“I probably spoke Korean 80 percent of my day building partnerships with Korean hospitals where we were sending our patients for higher echelons of care,” Kim said.

Kim grew up in a Korean household where her parents did not speak any English or French. However, she now considers her French speaking abilities to be stronger than her Korean.

Kim has also taken basic language courses in Spanish, Mandarin, German, and Arabic. “It bothers me if I’m not able to communicate in the language of the country I am in,” she said. “As soon as I arrived at Camp Lemonnier, our Egyptian liaison officer was offering a basic Arabic course and I enrolled in that right away.”

When Kim is done with her deployment to CJTF-HOA she will return to Germany; however, her dream lays in future assignments.

“My dream is to move on to U.S. Africa Command and stay within this sphere of amazing work and amazing partnerships that we are creating throughout CJTF-HOA and the continent of Africa,” she said.

2011 ACHE CONGRESS, “FORWARD TOGETHER”

21-24 MARCH, HILTON CHICAGO, CHICAGO, IL

FOR MORE INFORMATION, VISIT: WWW.ACHE.ORG

HSA MOVING TO FORT SAM HOUSTON

MAJ CHSS MARTIN, HSA COURSE DIRECTOR

As most of you know, the majority of military medical training is in the process of moving to the Medical Education and Training Campus (METC) in accordance with 2005 BRAC law. What you may not have known is that HSA was not originally included in the BRAC transition plan and until fall 2010 was slated to remain at

Sheppard AFB as a detached unit along with the nursing courses. For the past year, the HSA team has worked aggressively to take advantage of opportunities afforded by the new Fort Sam Houston campus, and with the support of Lt Gen Green, Brig Gen Miller, and Col Lew, we've secured training and billeting space on METC and are developing a transition plan for next year. In November, Maj Don Kotulan and I made a trip to San Antonio to meet with the METC Transformation and Integration Office (TIO) to identify our requirements and design our training space, and the TIO estimated that the space will be ready in July 2011. The METC Commandant approved the plan on 29 November, and we anticipate approval from AETC very soon. We plan to facilitate the final Sheppard HSA class (11-D) from 6 June to 1 July and to move our staff in August 2011.



HSA Staff L-R: Maj Dave Gill, Capt Chris Gonzales, Maj Sean Marshall, Capt Wendy Moreno, Capt Jen McCoy, Maj Chess Martin, Maj Don Kotulan, SSgt Marcus Hunter

Medical Service Corps officers have attended HSA at Sheppard AFB for 45 years, starting in 1966 when the course moved here from Gunter AFB where it had been for 14 years. We deeply respect our Corps' history at Sheppard AFB and intend to close the schoolhouse in style with our final graduation planned for 1 July 2011. We hope that MSCs everywhere will join us for the closing ceremonies, so please mark your calendars. Further, every class photo and every class scrapbook will be displayed at Fort Sam just as they always have been, and we are committed to continuing traditions such as the dining-out graduation and, of course, volleyball.

The HSA cadre views this move as a tremendous opportunity. METC is in every respect a state of the art campus, and our newest MSCs will have world class accommodations with Wi-Fi and computer labs, an executive classroom environ-

ment, the largest dining facility in DoD, a new gym, and a running track all within a few blocks on Fort Sam. We are also confident that San Antonio will offer a wide variety of external training opportunities for HSA. The functional expertise at AFMOA and AFPC, the readiness assets at Camp Bullis, the WRM assets at

Port San Antonio, enlisted expertise in

virtually every medical field and two medical centers will be at our fingertips. We also believe that senior MSC leaders will find it much easier to travel to San Antonio, and we expect a continued pool of exceptional instructor candidates. Additionally, we anticipate saving the AFMS over \$400,000 every year in billeting costs as we leverage space in the Air Force dormitory.

We continue to work toward a smooth transition, we cherish our heritage even as we move forward, and we are optimistic about this move and what it means for the future of our Corps. For more information, please see the links below or call me at DSN 736-6969.

For new student info and course dates: <https://kx.afms.mil/hsa>

For information on METC: www.metc.mil

For photos and social networking:

www.facebook.com/msc.hsa

AIR FORCE MSC ANNUAL AWARDS DINNER

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**YOUNG HEALTHCARE ADMINISTRATORS FOCUS GROUP
TRIP TO DC
7-9 DECEMBER 2010**

CAPT STEPHEN (MARK) WILLIAMS; MAJ KELLY LESNICK; CAPT JUSTIN HIGHAM; CAPT FRED HARRIS, CAPT STACEY FACKELMAN; MAJ TESS MARCIAL; CAPT JACK VILARDI; CAPT ERIC GARDNER; MAJ DAN RODRIGUEZ; LT ELIZABETH SMITH (DEPLOYED)





PATRICK AFB, FL



MACDILL AFB, FL



BRIG GEN MILLER AND KEVIN YESKEY SIGN THE HHS MOA FOR DSCA FELLOWSHIP NOVEMBER 2010



**KANDAHAR, JANUARY 2011
FROM LEFT TO RIGHT: CAPT NATE CARDEN, MAJ GREG COLEMAN,
MAJ RICHARD ZAVADIL AND CAPT DAN GRIFFITH**